#### Finnish lessons for Change Agents:

- Past, present, and future

Pasi Sahlberg 22 September 2025

Changing Education (HY) – Travel Capstone (UoM) Lecture





### In this presentation I'll show how...

...the Finnish Way stands as a counterforce to the Global Educational Reform Movement, proving that collaboration, creativity, and professionalism are the true drivers of successful change in education.



## Finnish education in the 20<sup>th</sup> century...

...progressed from a hierarchical, parallel system with significant educational inequalities to a unified, comprehensive system driven by the goal of national welfare and equity through systems reforms, such as free school meals in the 1940s, comprehensive school reform in the 1960s, and increased professionalism of teachers since the 1980s.





# D S D

	2000	2003			2006			
	Reading literacy	Mathematics			Science			
1.	Finland	546	1.	Finland	544	1	Finland	563
2.	Canada	534	2. 🔅	South Korea	542	2.	Canada	534
3.	New Zealand	529	3.	Netherlands	538	3.	<ul><li>Japan</li></ul>	531
4.	Australia Australia	528	4.	Japan	534	4	New Zealand	530
5.	■ Ireland	527	5.	Canada	532	5.	Australia Australia	527
6.	South Korea	525	6.	Belgium	529	6.	Metherlands	525
7.	United Kingdom	523	7.	Switzerland	527	7_	South Korea	522
8.	<ul><li>Japan</li></ul>	522	8.	Australia	524	8.	Germany	516
9.	Sweden	516		New Zealand	523	9.	United Kingdom	515
10.	Austria Austria	507	10_	Czech Republic	516	10	Czech Republic	513
11.	Belgium	507		Iceland	515	11.	Switzerland	512
12.	Iceland	507	5	Denmark	514	12.	Austria	511
13.	Norway Norway	505		France	511	13.	Belgium	510
14.	France	505	Control of the Contro	Sweden	503	14.	■ Ireland	508
15.	United States	504	7.737.00.0	Austria	506	15.	Hungary	504
16.	<b>E</b> Denmark	497	SARAGE A	Germany	503	16.	Sweden	503
17_	Switzerland	494	17.	E-MYS-PAYRODAN LI	503	17.	Poland	498
18.	Spain	493	100 St. 100 St.	Slovakia	498	18.	Denmark	496
19.	Czech Republic	492	78712	Norway	495	19.	France	495
20.	Italy	487		Luxembourg	493	20.	Iceland	491
21.	Germany	484	100 m	Poland	490	21.	United States	489
22.	Hungary	480	municipal Control	Hungary	490	22.	Slovakia	488
23.	Poland	479	23.	- Carlotte   Carlotte	485	23.	Spain	488
USCOUL S	Greece	474	100 DE 10	United States	483		A CONTRACTOR OF THE PARTY OF TH	487
25.	Portugal	470	25.	- Contract	466		Luxembourg	486

What drives excellence in education systems?

Why some education systems fall short?

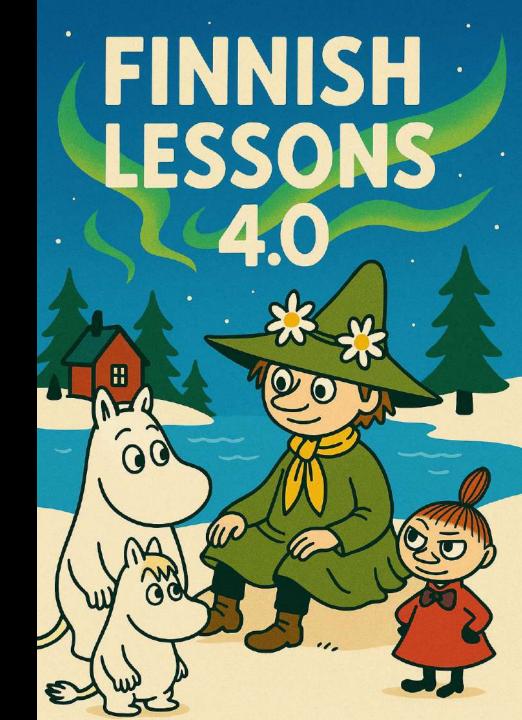


#### The Global Education Reform Movement...

...is a set of interconnected, market-oriented educational policies, such as school choice, competition between schools, prescribed standards for teaching and learning, and test-based accountability that have spread globally since the 1980s and been influenced by neoliberal public sector policies, economic efficiencies, and global competitiveness.

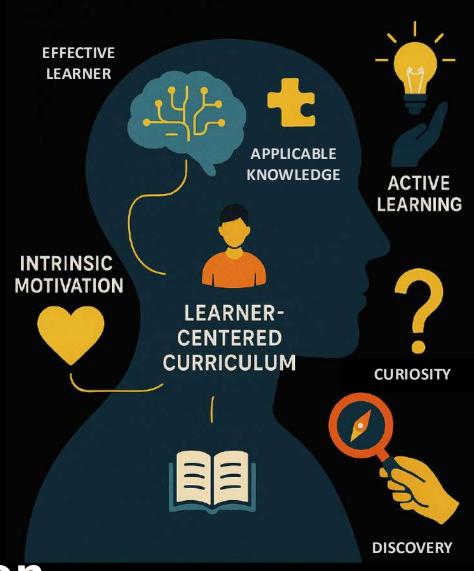


# The Finnish Way of Change



"The Finnish Way is guided by a clear purpose to educate the whole child, to learn what to do with what you know, and to grow into humanity."

- Finnish Lessons 3.0



#### 1 Humanistic view to education



"The Finnish Way is built on a pedagogical imperative that teaching and learning in school are systematically tailored to the needs of each and every student, taking into account their individual differences."

- Finnish Lessons 3.0

## 2 Equity as a policy priority



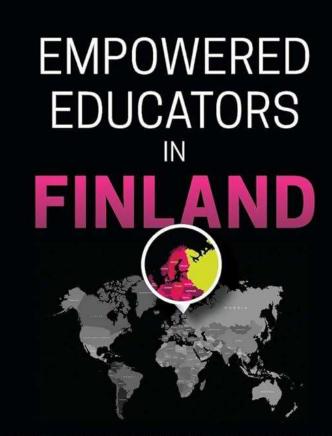


"The Finnish Way makes plain that collaboration with teachers, not confrontation, is the path to better results. The evidence is clear – and the road ahead should be, too."

- Finnish Lessons 3.0

#### 3 Collaborative professionalism

#### KAREN HAMMERNESS · RAISA AHTIAINEN PASI SAHLBERG



HOW HIGH-PERFORMING SYSTEMS SHAPE TEACHING QUALITY



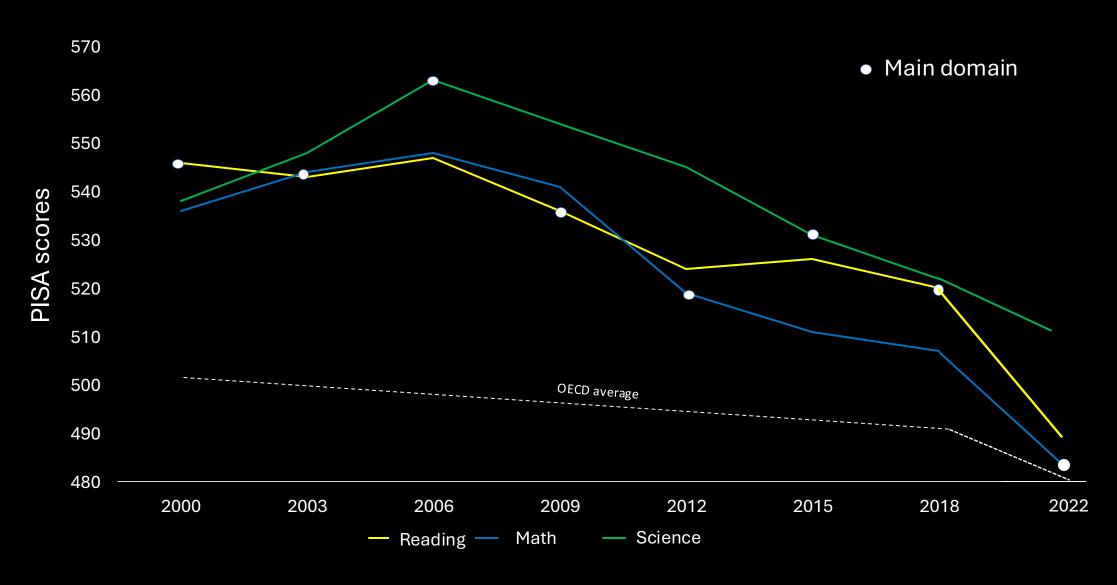




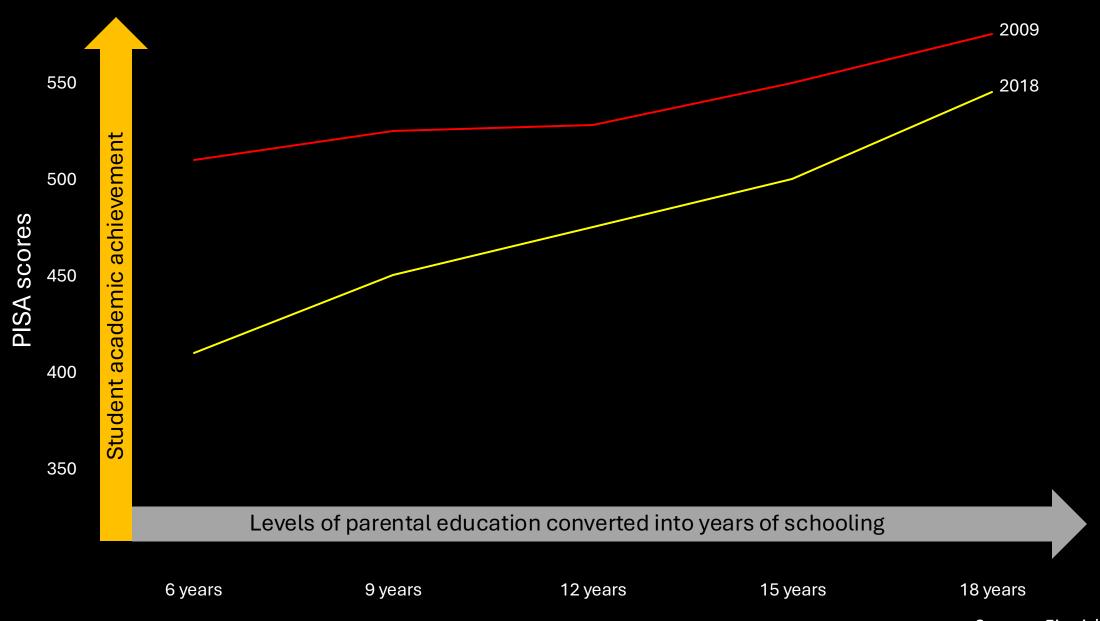


# UNFINNISHED

#### Student performance in Finland since 2000



#### Student achievement vs. level of parents' education in Finland



Source: Finnish Lessons 3.0 (2021)

#### 1 Nokia Syndrome

"Nokia had lost much of its creative capacity to come up with new ideas when previously set dreams had been fulfilled."

- Finnish Lessons (2011)



#### 2 Digital distraction

"Changing behaviours of young people as a consequence of excessive time spent on digital media and technologies have increased the number of students with psychological, emotional, social, and cognitive challenges in schools."

- Finnish Lessons 3.0



## 3 Broken promises

"Continued budget savings since 2010 increased school and class sizes, left more children with special needs without adequate support in school, and brought efficiency before pedagogy in educational planning."

- Finnish Lessons 3.0





# The Next Theory of Change: "Be the best at getting better"

"90% of our training is preparing for the unexpected."

- Butch Wilmore



# **Build deeper collaboration**

Strengthen collective autonomy & agency

Mobilise local innovations

What's next for Finland?



"From little things, big things grow."

